

2025 - 2026

cradle coast

waste management group



ANNUAL PLAN & BUDGET



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GLOSSARY OF ABBREVIATIONS

AP&B	Annual Plan & Budget
BCC	Burnie City Council
C&D	Commercial & Demolition
C&I	Commercial & Industrial
CCC	Central Coast Council
CEO	Chief Executive Officer for CCWS/DWM
CCWMG	Cradle Coast Waste Management Group
CCWS	Cradle Coast Waste Services
CHC	Circular Head Council
CN	Circular North
DCC	Devonport City Council
DWM	Dulverton Waste Management
EPA	Environmental Protection Authority
FOGO	Food Organics Garden Organics
KC	Kentish Council
KIC	King Island Council
KPI	Key Performance Indicator
LC	Latrobe Council
MRF	Materials Recycling Facility
MSW	Municipal Solid Waste
NRE	Department of Natural Resources and Environment
PM	Project Manager
RFQ	Request for Quote
RRC	Resource Recovery Centre
TWS	Tas Waste South
TOR	Terms of Reference
UTAS	University of Tasmania
WCC	West Coast Council
WRRB	Waste and Resource Recovery Board
WTS	Waste Transfer Station
WCC	West Coast Council
WWC	Waratah Wynyard Council

1 EXECUTIVE SUMMARY

The Cradle Coast Waste Management Group (CCWMMG) is comprised of the 9 North West Councils. Participating Councils operate under a Terms of Reference and project and administration services are provided by the Cradle Coast Waste Services (CCWS) which is an arm of Dulverton Waste Management (DWM).

The Tasmanian State Government Landfill Levy will be set at \$45.84/tonne in 2025/26 and continues to be managed by the Waste and Resource Recovery Board (WRRB), who are the primary funders of the CCWMMG budget. Section 6 outlines CCWMMG's forecast financial position for the 2025/26 financial year. The opening bank balance at 1 July is forecast to be \$446,436 which includes \$259,838 of committed carried forward grant funds and \$186,625 of CCWMMG contributed capital. The forecast closing bank balance on 30 June 2026 is \$135,455 showing a full spend of grant funds and a \$51,170 draw down on CCWMMG contributed capital.

This will be the first year under the new Grant Deed program between the Department of Natural Resources and Environment Tasmania (NRE) and the three regional waste groups. Income will be calculated utilising base tonnes of 124.956 and the growth in income will occur based on fee units. Finalisation of this Deed is expected early in the first quarter. With the calling of the state election the new grant will be for 12 months only, in anticipation that the balance of the 5-year term will be funded once the caretaker period ends. The group welcomes the uplift in funding committed, ensuring all levies paid across the region contribute to the regional work.

The CCWMMG's Annual Plan and Budget is guided by the *CCWMMG Strategic Plan 2023-2028* and the *Tasmanian Waste and Resource Recovery Strategy (TWRRS) 2023-2026* and activities have been grouped within the following key strategic objectives:

- Education and Awareness Initiatives (Table 1);
- Waste Industry Improvements (Table 2);
- Waste Diversion Programs (Table 3); and
- Governance and Program Maintenance (Table 4).

The funding allocated in this budget aligns with current strategic goals, both at a state level and with the *CCWMMG Strategic Plan* and this is noted against each project within Tables 1 to 4. This alignment will continue to be monitored as the state prepares their next strategy for 2026 onwards, feeding into the region's strategic endeavours from 2028 and beyond.

The CCWMMG is regularly meeting with Circular North and TasWaste South to identify opportunities for collaboration and this budget includes the following joint initiatives:

- Food Waste Minimisation Program (Project 3.4);
- Household Hazardous Waste collection event procurement (Project 4.11);
- Development of procurement guidelines for use of recycled products (Project 4.18);
- Public Event Trailer (Project 4.19); and
- 'How we're tracking' state-wide reporting initiative (Project 5.8).

This year sees the ramping up of organics diversion as Burnie City and Circular Head Councils join the regional Food Organics Garden Organics collection and investigations to expand this service to food and hospitality businesses progress. The CCWMMG will continue to actively work with and support the *Rethink* program and expects to welcome the northwest *Rethink* Community Engagement Officer in July 2025.

Other priority issues include improving regional data capture and dissemination, assisting Councils and event organisers with improving circularity and phasing out single use plastic at events, targeting problem wastes such as soft plastics and an ongoing focus on education and awareness initiatives. The efforts of this year will be pivotal in moving closer to our target of 60% municipal solid waste recovery by 2028.

Table 1: 2025/26 Community Engagement Programs

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
3.1	Regional Kerbside Contamination Management	Residential kerbside bin checks, incoming material audits as required and contamination education across the region.	24, 42, 43	2.2 Supporting infrastructure, new systems, and skills. 4.1 Improved community and business education and engagement.
3.2	Regional Events & Community Activities	Actively promoting programs across the region through small scale event attendance, site tours & community group meetings etc.	38, 40	4.1 Improved community and business education and engagement.
3.3	Regional Communication/ Education	Targeted messages relevant to services and/or waste issues within the region.	38, 40	4.1 Improved community and business education and engagement.
3.4	Food Waste Minimisation Program	Work collaboratively with existing Not for Profit food growing and healthy eating organisations to incorporate food waste minimisation techniques into their programs and distribute through stakeholder channels. (State Initiative).	26	4.1 Improved community and business education and engagement.
3.5	Regional FOGO Education & Marketing	FOGO education and communications across the region, to support the BCC & CHC rollout. May also include other kerbside bin education.	24, 40, 43	2.2 Supporting infrastructure, new systems, and skills. 4.1 Improved community and business education and engagement.
3.6	Veolia Education Contribution	Expenditure will be agreed to in accordance with Addendum 9 and as agreed by the contract's Performance Management Committee.	24, 40, 43	3.3 Increasing reuse and recovery. 2.2 Supporting infrastructure, new systems, and skills.
Total for Community Engagement Programs:			\$253,000	

Table 2: 2025/26 Waste Diversion Programs

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
4.1	Household Battery Recycling	Free household collection at transfer stations and Council offices.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.2	Fluoro Tube & Globe Recycling	Provision of free fluoro tube and globe collection at transfer stations.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.3	E-waste Recycling	Provision of free e-waste collection at transfer stations in each municipality.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.4	Paint Recycling	Free paint recycling service, covered by the Paint Back Scheme.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
4.5	Xray Collections	Provision of free X-ray recycling service in each municipality.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.6	Mobile Phone Collections	Provision of free mobile phone recycling service in each municipality.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.7	Green Waste Mulch Contract Management	Management of the regional Green Waste Contract.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.8	Regional Steel Contract Management	Management of the regional Steel Recycling Contract.	6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.9	Regional Concrete Crushing Contract Management	Management of the regional Concrete Crushing Contract.	6, 8, 14	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills. 3.3 Increasing reuse and recovery.
4.10	Regional Kerbside Waste Collection Procurement & Contract Management	Finalise the ACCC application and if approve proceed to the procurement of a regional kerbside waste collection contact.	2, 6, 8	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills.
4.11	Household Hazardous Waste	Fund a series of Household Hazardous Waste collection events across the region in collaboration with the other regional waste groups (State Initiative). Continue Vape collection service.	8, 21, 34	2.2 Supporting infrastructure, new systems, and skills. 3.2 Reducing waste production. 4.2 Strong partnerships addressing priority issues
4.12	Illegal Dumping Education, Data Analysis & Reporting	Undertake illegal dumping data analysis, education and preventative activities including signage, advertising campaign and hard rubbish disposal support.	8, 27, 28	2.2 Supporting infrastructure, new systems, and skills. 3.2 Reducing waste production.
4.13	Support Community Clean Up Initiatives	Reimburse the cost of the disposal of waste collected as part of community cleanup initiatives.	27	3.2 Reducing waste production.
4.14	C&I Resource Recovery from WTS	Progress opportunities for resource recovery from WTS MSW.	18, 20	3.3 Increasing reuse and recovery.
4.15	Blister Pack Recycling Contract	Investigate opportunities for a regional contract for blister pack recycling at Council facilities	30	3.2 Reducing waste production.

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
4.16	Hard Plastic Recycling Shredder	Build on previous work by UTAS by coordinating plastic lid shredding and repurposing into merchandise and provide training/education to school groups on resource recovery.	12, 30, 35, 42	1.3 Moving towards a circular economy. 3.2 Reducing waste production. 3.3 Increasing reuse and recovery.
4.17	Agricultural Supply Bag Recycling	Seek to secure a contract with Big Bag Recovery for the recycling of agricultural supply bags.	30, 35	1.3 Moving towards a circular economy. 3.2 Reducing waste production.
4.18	Procurement Procedure Guidelines	Develop procurement procedure guidelines for regional Councils, which focuses on the utilisation of products manufactured with recycled content in conjunction with the other regional waste groups. (State Initiative) .	34, 36	3.3 Increasing reuse and recovery. 4.2 Strong partnerships addressing priority issues
4.19	Public Event Trailer	Conduct a business case and purchase of a reuse events trailer. Work with other regional groups to seek state funding for trailers in each region. (State Initiative) .	29, 32, 33, 34	3.2 Reducing waste production. 4.1 Improved community and business education and engagement. 4.2 Strong partnerships addressing priority issues
4.20	Soft Plastic Recycling with RecycleSmart	Seek opportunity to partner with RecycleSmart for the recycling of domestic softplastic.	40	2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills. 3.3 Increasing reuse and recovery.
4.21	Tyre Subsidy	CCWMG to reimburse \$4/tyre for Councils who recycle tyres through Tyrecycle Tasmania.	8, 27	2.2 Supporting infrastructure, new systems, and skills. 3.2 Reducing waste production.
4.22	Allocation for Unknown	Funding allocation for waste diversion opportunities that arise during the year and/or project excesses. NOTE: July 2025 this was increased following receipt of Deed which included a provision for the private landfill – focus on C&I projects.		
Total Waste Industry Improvements: \$673,000				

Table 3: 2025/26 Governance Programs (Regional Management, Planning & Partnership)

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
5.1	2024/25 Annual Report	Development of the 2024/25 Annual Report.	1, 4	1.1 Alignment of state, regional and local strategic planning priorities.
5.2	Mandalay Support & Program Costs	Mandalay licencing, support and associated costs.	3, 8, 10	1.2 Effective landfill levy administration. 2.2 Supporting infrastructure, new systems, and skills.

Ref #	Action	Action Summary	Strategic Plan Reference	
			CCWMG Plan #	WRRB
5.3	Mandalay Premium Reporting	Facility analytics and premium reporting subscription.	3, 8, 10	1.2 Effective landfill levy administration. 2.2 Supporting infrastructure, new systems, and skills.
5.4	Council Support with NRE Compliance and Reporting	Undertake Monthly NRE Reporting for Councils.	3, 9	1.2 Effective landfill levy administration. 2.2 Supporting infrastructure, new systems, and skills.
5.5	Waste Governance	Continue to progress regional governance arrangements as opportunities arise.	2	1.1 Alignment of state, regional and local strategic planning.
5.6	Regional Transfer Station Improvements	Conduct a round of funding to assist Councils with bringing WTS/RRC facilities up to best practice standards.	7, 8	3.3 Increasing reuse and recovery. 2.2 Supporting infrastructure, new systems, and skills.
5.7	Waste Transfer Station Staff Training	Funding for WTS/RRC staff as identified by Councils.	7, 8	3.3 Increasing reuse and recovery. 2.2 Supporting infrastructure, new systems, and skills.
5.8	Kerbside Recycling and FOGO Contract Management	Management of the Kerbside Recycling and FOGO Contract and 'How we're tracking' (State Initiative) .	7, 8, 24, 34	3.3 Increasing reuse and recovery. 2.2 Supporting infrastructure, new systems, and skills.
5.9	Administration Fees	Undertake administration of the CCWMG's activities including executive, administration and communication support, regional waste date collection and reporting and Waste Levy Grant management.	1, 2, 3, 4, 5, 8, 9	1.1 Alignment of state, regional and local strategic planning priorities. 1.2 Effective landfill levy administration. 2.2 Supporting infrastructure, new systems, and skills.
5.10	DWM Project Management Fees	Project manage the actions detailed in Table 1, 2 and 3 and development of the 2026/27 AP&B.	1, 2, 3, 4, 5, 8, 14, 18, 19, 20, 21, 22, 23, 26, 28, 30, 33, 34, 35, 36	1.1 Alignment of state, regional and local strategic planning priorities. 1.2 Effective landfill levy administration. 1.3 Moving towards a circular economy. 2.1 Understanding material flows, infrastructure capacity, supply chains and priorities. 2.2 Supporting infrastructure, new systems, and skills. 3.2 Reducing waste production. 3.1 Understanding priorities (of circularity). 3.2 Reducing waste production. 3.3 Increasing reuse and recovery. 4.1 Improved community and business education and engagement. 4.2 Strong partnerships addressing priority issues.
			Total Waste Diversion Programs: \$353,500	

NOTE: Where actions have a \$0 budget allocated it means that they're either on hold pending action outside of the CCWMG's control or are managed as part of the CCWS Project & Administration annual fees

2 INTRODUCTION

2.1 Cradle Coast Waste Management Group Structure

The Cradle Coast Waste Management Group was formed in 2007 to improve waste management from a regional perspective, providing efficiencies and economies of scale and provide specialty waste reduction services in the North-West of Tasmania. CCWMG now represents all nine northwest Tasmanian municipal councils including Burnie City, Central Coast, Circular Head, Devonport City, Latrobe, Kentish, King Island Council, Waratah Wynyard and West Coast Council.

The CCWMG is governed by the Terms of Reference, which was effected on 6 December 2023 and was reviewed in June 2025. The CCWMG membership currently consists of the General Manager's (GM's) from the participating Councils.

Current CCWMG members:

- Matthew Atkins (Chair), DCC representative
- Shane Crawford, BCC representative
- Vicki Brereton, CCC representative
- Paul Gardner (commencing early July 2025), CHC Representative
- Jason Browne, LC and KC representative
- Bryan Nicholson (commencing 13 August 2025), KIC representative
- Scott Riley, WCC representative
- Vanessa Adams, WWC representative.

Cradle Coast Waste Services, part of the Dulverton Regional Waste Management Authority (DWM), hosts the group and provides project management support and waste expertise. CCWS is represented by Veronica Schilling, the CEO, or a delegated officer.

2.2 CCWMG Strategic Plan

The CCWMG's strategic vision is to:

Deliver a sustainable community in the Cradle Coast region of Tasmania by implementing strategies which minimise waste through increases in waste diversion and recovery.

CCWMG prepares a five-year Strategic Plan which details projects and strategies for improvements in resource recovery and waste reduction for member councils and the region's residents and businesses. This Annual Plan and Budget (AP&B) marks the third year of the *CCWMG Strategic Plan 2023-2028*.

Four strategic areas are identified in the CCWMG strategic plan which form the basis for budget goals and performance measurements.

The objectives of the CCWMG Strategic Plan 2023-2028 are:

1. By 2028, establish regionally consistent practices for waste management in all member council areas for waste contracts, services and best practice principles;
2. By 2028, target 60% MSW resource recovery;
3. By 2028, target <10% contamination rate in kerbside recycling bins (based on annual kerbside recycling auditing); and
4. By 2028, phase out priority single-use plastics.

These objectives are supported through four key focus areas.

Regional management and planning: Provide regional planning and coordination of waste infrastructure and services to provide improved resource recovery, delivering efficiencies and reducing costs of services/waste infrastructure with the WRRB as funding partner.

Waste diversion: Diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste.

Partnerships: Maintain partnerships with government, planning authorities and the three waste regions to shape waste management policies and regulation to influence future regulatory requirements and identify programs and infrastructure best delivered with a state-wide approach.

Community engagement: Work with the community and industry, through education and feedback, to take ownership of waste avoidance and reuse to improve the use of existing and future services.

2.3 Significant Regional Activities

This year will see the rollout of the kerbside regional FOGO extended to BCC and CHC Municipalities. These Councils will join CCC (who implemented FOGO in 2018 and then joined) DCC, KC, LC and WWC who commenced the regional service in 2024.

A commercial FOGO collection service for the region is currently being investigated and is planned to commence in 2026/27 if deemed viable. Hospitality, retail, health, aged care and education facilities send a substantial amount of food waste to landfill each year. This collection service will significantly contribute towards the CCWGMG's strategic objective of diverting 60% of MSW from landfill each year.

The CCWGMG is supporting regional Councils, who recycle tyres through Tyrecycle (a company of Resource Co), by providing a \$4 per tyre subsidy per Council for up to 555 tyres. Tyrecycle have partnered with Cement Australia (based in Northwest Tasmania) to manufacture tyre derived fuel for the use in its cement kiln utilising waste car tyres. While some of these tyres will still be shredded and exported for further processing, once operational this will provide a local solution for tyres which are not suitable for recycling.

The appointment of a state *Rethink* Waste Co-ordinator and full-time Community Engagement Officer in each region, separate to the funding for the CCWGMG, will enable the current school education program to be expanded into community groups, industry, high schools and TAFEs. This will allow for more outreach into the community and raise the awareness of the importance of waste avoidance, reduction, reuse and recycling.

2.4 Relationship to the Tasmanian Waste & Resource Recovery Strategy 2023 - 2026

In November 2023 the Minister for Environment and Chair of the WRRB unveiled the Tasmanian Waste and Resource Recovery Strategy. It sets out a framework to reduce the generation of waste, boost recycling and resource recovery, and to position Tasmania to move towards a circular economy.

The *Strategy* provides guidance to the WRRB and the Tasmanian Government on how the landfill state levy should be reinvested to achieve the National Action Plan targets for waste and resource recovery.

The work notes that one tonne of waste per person per year is landfilled in Tasmania, removing those resources from the economy and the resulting reprocessing opportunities. Central to the *Strategy* is its Vision that: *Tasmania: a place where nothing is wasted.*

The Board and the Government will work collaboratively with local government business and industry and community, across four focus areas (the Pillars) to achieve the Vision. The Pillars are:



Within the *Strategy*, the purpose specifically identifies that it is anticipated that the community will divert products and materials from landfill and recognise the inherent value of products and materials. This directly ties the *Strategy* to the *Waste and Resource Recovery Act 2022 (WRR Act)*.

The *Strategy* provides a commitment to several actions, like infrastructure investment, resource recovery and circular economy grants and other programs, levy rebates, education and awareness, and skills development.

In launching the *Strategy*, it was noted that the next step for the Board is to develop an Investment Framework to identify how levy funds are spent and leveraged to achieve the best outcomes. This work is now in development.

It is acknowledged that these changes cannot be made by the government and Board alone. Partnerships with local government, business, community and region waste management groups is instrumental. There is close alignment between the CCWMG Strategic Plan and the State Strategy and there is work in progress with the 3 regional groups to build a collaborative reporting tool, which integrates each region's strategies with the State strategy, to provide a cohesive report highlighting their alignment and the collaborative progress the regions are making in achieving the strategic actions.

In the 2025/26 financial year the CCWMG will work collaboratively with the other regional groups on projects that are applicable across the state such as:

- a statewide household hazardous waste program;
- procurement guidelines for regional Councils to promote the use of recycled materials;
- provision of public event trailers for all regions;
- state-wide data tracking and reporting tool; and
- the incorporation of food waste minimisation into existing food growing and healthy eating programs.

The CCWMG will employ a regional *Rethink* Community Engagement Officer who will work in conjunction with the state *Rethink* Co-ordinator and the other regional officers to deliver projects that work towards achieving the objectives of the *Rethink Waste Tasmania Strategy 2025-2028*.

This will include:

- educating the community of their role in waste minimisation through school and community group workshops and events;
- promoting opportunities for schools and community groups to access other resources and funding to improve their own waste management practices;
- creating current and relevant sources of information through various media platforms; and
- developing a framework for how to measure the impact of these initiatives.

2.5 CCWMG Funding

On 1 July 2022, the Tasmanian State Government initiated a State Landfill Levy of \$20 per tonne, which superseded the regional voluntary levy collection method, as ongoing funding for all regional groups was promised from the State. This levy will increase to \$60 per tonne over four years.

The Landfill Levy is managed by the WRRB, which is developing a clear path for supporting Statewide infrastructure and circular economy projects.

WRRB funding was delivered through a three-year Grant Deed linked to average tonnages over the previous three years at an income of \$7.50 per tonne and increased by CPI each year. This Deed is set to expire on the 30 June 2025 and at the time of writing this report the new 5 Year Grant Deed is yet to be finalised.

Prior funding received by the CCWMG, under the 2022/23 to 2024/25 Grant Deed includes:

- 2022/23: \$7.52/t
- 2023/24: \$7.85/t
- 2024/25: \$8.25/t

This year marks the first year of a proposed new 5 Year Grant Deed program between NRE and each of the three regional waste groups. Under this Deed a base rate of \$9.55/t has been applied, resulting in an initial forecast levy income of at least \$1,038,610 (based on 108,755 for 2025/26 and is set to increase annually as fee units increase (the funding rate is 5 fee units in the Deed). This approach ensures that the CCWMG is not penalised as the regional programs result in tonnes to landfill decreasing below prior years.

The group has lobbied over the period of the last grant that the regional groups should be funded proportionally from all landfills within each region. On the 24 June 2025 it was advised that this has been agreed in principle and the mechanisms for payment are in train. In early July 2025, as this document was being finalised, the Deed was received with a revised base tonnage amount of 124,956, resulting in an levy income of \$1,193,330 for 2025/26. The additional funding will support significant additional investment by the group over the coming years and will feed into the waste diversion area of the CCWMG's activities.



3 COMMUNITY ENGAGEMENT PROGRAMS

Community Engagement Programs focus on working with the community through the utilisation of education and feedback, to create a sense of ownership of waste avoidance and reuse, and to improve the utilisation of existing and future services.

3.1 Regional Kerbside Contamination Management

Residential kerbside recycling and FOGO bin checks will be undertaken to assist residents in appropriate use of these bins and to support the maximisation of resource recovery. If required, audits will also be conducted on incoming FOGO and co-mingled material. Data will be captured and reported to the CCWVG to assist in messaging, decision making and other behaviour change activities.

Education and communication will be undertaken on correct bin use that targets the commonly found contaminants, based on the bin check and material audit results, at both a community and residential level as required. The costs of this project includes labour, car usage and educational material.

3.2 Regional Events & Community Activities

Attend small scale events and community meetings across the region, to provide relevant education on the current waste diversion opportunities available, build engagement and encourage behaviour change.

Includes group tours of the local landfill, FOGO factory and material recovery facility to raise awareness of these services and to promote the importance of implementing the waste hierarchy of avoid, reduce, reuse and recycle into daily life. The concept of a Circular Economy will be introduced to participants as part of the tours, through discussion and providing a visual example of how their kerbside bin contents are being processed and what will happen to them at the end market. This project includes labour, bus hire/car usage and educational material costs.

3.3 Regional Communication / Education

Undertake regional communication and education promoting the diversion services available, encouraging behavioural change and waste minimisation practices. This program will include a targeted campaign focused on visitors to the region. Paid advertising material to appear in local printed and electronic media to promote:

- the resource recovery opportunities available to residents;
- education on the environmental impacts of poor waste management practices; and
- awareness of the environmental and economic performance of the region's waste management services.

3.4 Food Waste Minimisation Program

Work collaboratively with existing not-for-profit food growing and healthy eating organisations to ensure our work is symbiotic and we can amplify their messaging.

3.5 Regional FOGO Education & Marketing

Continue to promote North West Resource Recovery and Recycling (NWRRR) and undertake kerbside FOGO education and engagement across the region. There will be a focus on supporting the BCC and CHC rollout, utilising existing collateral where possible and attendance at one event in each area to promote the new service. Educational material, encouraging best practice use of the 3-bin system, will be funded and supplied with the new FOGO bins as they are rolled out.

3.6 Veolia Education Contribution

In June 2025 Veolia was invoiced for \$25K for their contribution toward a collaborative education fund and another contribution of \$25K will be received in 2025/26. Expenditure will be undertaken in accordance with Addendum 9 of the *Recycling & FOGO Collection & Recyclables Processing Contract* and as agreed by the contract's Performance Management Committee.



4 WASTE DIVERSION PROGRAMS

Waste Diversion Programs provide funding and services to support the diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste. In the 2025/26 year work will be undertaken to expand services to all WTS where possible, rather than the primary WTS, to increase access to these services.

4.1 Household Battery Recycling

Continue to support the household battery recycling stewardship which allows residents to drop off batteries for free at collection points at Council offices and WTS across the region. The budget allows for any incidental costs or promotion of the service.

4.2 Fluoro Tube & Globe Recycling

Continue to fund a fluoro tube and globe recycling program, which allows residents to dispose of these for free at regional WTS.

4.3 E-waste Recycling

Continue to fund an e-waste recycling program, with drop off points available at each WTS allowing residents to dispose of their e-waste for recycling free of charge.

4.4 Paint Recycling

The CCWGM will continue to support the 10-year contract agreement with Paintback (under the Paintback Scheme) for the provision of a free paint recycling service across the region. The service is contracted until at least July 2031.

4.5 Xray Collections

Continue to support Councils in providing free X-ray film collection locations in each municipality for recycling.

4.6 Mobile Phone Collections

Continue to support Councils in providing free mobile phone collection locations in each municipality for recycling.

4.7 Green Waste Mulch Contract Management

A regional green waste mulching contract is in place until December 2027. Ongoing contract management costs are covered by the CCWS administration and project management fees. Any reviews, contract negotiations or re-tendering are separately invoices on an as-needed basis.

4.8 Regional Steel Contract Management

The CCWGM agreed to enter into a 2 (+2) year regional steel contract in late 2023/24. Discussions are ongoing with the preferred tendered and it is expected that a signed contract will be received early 2025/26.

4.9 Regional Concrete Crushing Contract Management

The CCWGM entered into a 2 (+2) year regional concrete crushing contract in 2024/25. Ongoing contract management costs are covered by the CCWS administration and project management fees unless reviews and tender negotiations are required.

4.10 Regional Waste Collection Contract Procurement & Management

In 2024/25 the CCWGM had a project to undertake a *Regional Kerbside Waste Collection Tender* and work commenced to make an application to the Australian Competition and Consumer Commission (ACCC) to seek

authorisation to undertake a regional kerbside waste collection tender on behalf of the CCWVG Councils (except KIC who have their own unique arrangements in place).

Should authorisation be received, the CCWVG will proceed with developing tender documents and then tendering for a regional kerbside waste collection service.

4.11 Household Hazardous Waste

The CCWS is currently working with the other 2 regional waste groups to establish a statewide contract for Household Hazardous Waste (HHW) collection. This will be a continuation of prior years' HHW collection events which allowed residents to dispose of domestic quantities of hazardous waste chemicals safely and for free.

This project also funds the continuation of the free to residents Vape collection bin service and associated promotion costs within the region.

4.12 Illegal Dumping Education, Data Analysis & Reporting

The CCWVG *Litter and Illegal Dumping Strategy 2023 – 2028* sets out three goals:

1. *We see rubbish and report it;*
2. *We work together to reduce dumping – we know where waste goes, and we hold each other accountable; and*
3. *It's not OK to Rubbish the Cradle Coast.*

Funds are allocated in this project to:

- Review and report on regional illegal dumping data collected through the EPA dumping portal (CCWS will undertake this data analysis and reporting activity for the region for \$2,000) and work with the EPA and Councils to promote the portal as the primary place to capture the information.
- Provide hard waste disposal support to Councils by application, for illegally dumped items costed to the illegal dumping GL code for each Council.
- Supply of additional signage as required.
- Undertake education campaigns via social media, radio and/or print targeted at illegal dumping prevention, working both regionally and collaboratively with *Rethink* and the other regional groups where possible. A broader range of illegal dumping messages will be developed to communicate social responsibility in conjunction with State illegal dumping messaging.

4.13 Support Community Clean Up Initiatives

Setup an application process that allows Council's to apply for reimbursement of the cost of disposal of waste and/or recycling collected as part of community cleanup initiatives to support this work. This does not include landfill levy costs, which can be claimed through the *Public Authority Landfill Levy Support Program* (separate initiative of the WRRB). The project is specifically aimed at funding the cost incurred by Councils of recycling hard to recycle items, such as tyres, green waste, concrete and to encourage this valuable, often self-initiated, work by local residents.

4.14 C&I Resource Recovery from WTS

A trial was undertaken late in 2024/25, as a joint initiative between DWM, Southern Waste Solutions and the CCWVG, which involved the shredding and sorting of MSW to understand the composition of materials that could be recovered (i.e.) steel, and the viability of undertaking such a service permanently. The findings of this trial is being analysed and this project provides for further action once the report has been received. It is likely that additional funding will be sought to support this project.



4.15 Blister Pack Recycling

Investigate the opportunity of a regional collection and recycling of medication blister packs service (through PharmacyCycle) and the viability of providing collection sites at Council facilities from 2026/27.

4.16 Hard Plastic Recycling Shredder

The CCWMMG were successful in an Expression of Interest to purchase a hard plastic shredder from the UTAS Tech Solutions Hub, late in 2024/25. This funding will provide resources to re-establish and continue the Tasmanian Lids4Kids recycling initiative and to support and coordinate the existing volunteers in undertaking the plastic shredding.

The plan is to turn the bottle lids and other plastics into usable materials such as filament for 3D printers and merchandise for community events, whilst also providing educational opportunities to members of the community. Other opportunities for end use will be explored as the program progresses.

This is an exciting starting point for a hyper local close-the-loop initiative which will build partnerships between regional waste group, schools and the local community, with a vision to expand and grow the service across the State.

4.17 Agricultural Supply Bag Recycling

CCWS is seeking to secure a contract with a bulka bag stewardship program for recycling of agricultural supply bags. This will involve gaining a clearer understanding the cost and viability of providing this service to Council WTS.

4.18 Procurement Procedure Guidelines

In collaboration with the two other regional waste groups, review and update historic guidelines developed for Councils to encourage procurement opportunities that utilise products manufactured with recycled content.

This project is focused on prioritising circularity and will seek to implement a trial of glass sand, made from kerbside and commercial glass items collected and processed at the Spreyton Materials Recycling Facility, for usage in appropriate Council and civil construction projects and seek to identify other practical demonstration projects.

4.19 Public Event Trailer

Develop a business case to understand the practicalities and needs of managing and coordinating an event trailer that provides reusable crockery and cutlery, as well as washing and drying facilities, for utilisation by event food providers to reduce the reliance on single use plastic. If approved by the CCWMMG, one trailer will be purchased to utilise at smaller events to begin with, with additional funding sought should there be interest and opportunity to expand and grow this service at events.

Other regions have also shown interest in procuring this type of infrastructure for their region; therefore, outcomes of this work will be shared and opportunities for statewide rollout will be investigated.

4.20 Soft Plastic Recycling with RecycleSmart

Develop a partnership with RecycleSmart to provide household soft plastic recycling at WTS and RRC across the region. The service will be rolled out as a trial to enable a better understanding of expected quantities and cost, with the intention of considering continuing this service into future years.

4.21 Tyre Subsidy

Due to the significant increase in the recycling costs of contaminated and 'on-rim' tyres, the CCWMMG will provide a \$4/tyre subsidy (increased from \$2/tyre in 2024/25) for Councils who utilise the tyre recycling service provided by Tyrecycle, located in Southern Tasmania. The subsidy is applicable for up to 555 tyres per

Council. Other service providers will be considered if clear evidence is provided detailing how they appropriately processing and treatment the collected tyres within relevant legislative requirements.

4.22 Allocation for Unknown

In order to allow agile decision making when resource recovery opportunities present themselves, an allowance of \$15,000 for projects which fit the CCWVG objectives has been made.

The \$150,000 uplift in grant funding, arising from the inclusion of all landfills in the region has been included in this line item and use of these funds will determined at CCWVG meetings based on a report outlining how the project advances the objectives of the groups and/or the WRRB *Strategic Plan*.

5 GOVERNANCE PROGRAMS (REGIONAL MANAGEMENT, PLANNING & PARTNERSHIP)

5.1 2024/25 Annual Report

The CCWS will develop the 2024/25 Annual Report for approval by the CCWMG. A small allocation is available for graphic design of the final document.

5.2 Mandalay Support & Program Costs

Costs associated with the software service fees (for franchisor level management service) and annual group training. Also included is ongoing support by a CCWS representative who, in addition to business-as-usual administrative tasks, can undertake a visit to each Council to work through and setup customised reporting templates available through the Premium Subscription.

Individual Council site fees are on-charged to Councils and any service assistance, beyond minor administration tasks, will also be on charged to Councils by prior agreement.

5.3 Mandalay Premium Reporting

Mandalay Premium Reporting Subscription for 8 Councils, which provides access to real time data, insights, dashboards and customisable reporting capabilities.

5.4 Council Support with NRE Compliance and Reporting

The CCWS will undertake monthly NRE Reporting on behalf of the CCWMG Councils utilising the Mandalay system.

5.5 Waste Governance

A significant body of work has been undertaken to determine the best governance arrangement for managing waste services across the region, with the *Cradle Coast Waste Governance Project Final Report 2018* providing recommendations for future action. The first stage of actions has been completed, with the second stage put on hold in 2023/24 pending the outcome of the Local Government Reform process. Consequently, this project was listed as an unbudgeted item in 2024/25 and has been re-budgeted for 2025/26. The nature of future works will be formally agreed by the group once the terms of the new grant agreement are known together with the review of the cost structures and the TOR for the group are completed.

5.6 Regional Transfer Station Improvements

Conduct a round of funding to assist Councils with bringing waste collection and resource recovery facilities up to good practice standards and/or other relevant initiatives that improve the safety, performance or environmental impact of the sites.

5.7 Waste Transfer Station Staff Training

Councils to nominate staff training initiatives that aim to improve staff skills and knowledge in WHS, environmental sustainability, hazard and emergency management, customer service and transfer station operations, or any other training relevant to the industry.

5.8 Kerbside Recycling & FOGO Contract Management

In 2024/25 five of the regional Councils commenced a recyclables processing, kerbside recycling collection and kerbside FOGO collection contract with Veolia Environmental Services. In early 2025/26 Burnie City and Circular Head Councils will also commence the service (having already been accessing the recycling components of this contract).

This budget is to cover the ongoing contract management required including contractor meetings and the administration tasks of checking, processing and on-charging monthly invoices from Veolia to each Council. The CCWS also captures and reports on the regional data to the group, community and the state.

This year the project will also involve implementing an initiative for 'How we're tracking' in conjunction with the other regional waste groups.

5.9 Administration Fees

CCWS is commissioned under the CCWMG TOR to undertake administration of the CCWMG's activities including:

- Executive, administration and communication support;
- Regional waste date collection and quarterly reporting;
- Grant reporting and negotiation related to the funding of the group;
- General financial management; and
- Governance activities (Annual Report, Annual Plan and Budget and meetings).

5.10 Project Management Fees

CCWS is commissioned under the CCWMG TOR to project manage the actions as detailed within Table 1, 2 and 3, this includes project design, delivery, contract oversight and project reporting.

6 FINANCIALS

Based on current calculations the CCWMG are forecast to finish the 2024/25 financial year with a cash at bank balance of \$446,436 (\$186,625 remaining in CCWMG contributed capital and \$259,838 of committed and unspent grant funds to be carried forward). The carried forward funds will be allocated to 2025/26 projects to enable completion.

Table 6 details the 2024/25 cash movements, explaining how the forecast closing balance was determined.

Table 6: Forecast 2024/25 Closing Balance

Forecast 2024/25 Closing Balance Regional Waste Management Levy	
Opening Bank Balance as at 01/07/2024	\$386,027
PLUS:	
Waste Levy Income (<i>from NRE to 30/06/2025</i>):	\$850,913
Expense Recovery & Interest Income:	\$173,879
Balancing & GST Adjustments:	\$126,833
TOTAL:	\$1,537,652
LESS:	
Forecast Expenditure to 30/06/2025:	(\$1,091,189)
Forecast closing CCWMG Waste Levy Account balance at 30/06/2025	\$446,463

Moving into this coming years forecasts, Table 7 displays the forecast income and expenditure expected and the forecast closing balance as at the 30 June 2026.

Based on these calculations the WRRB funding will be spent in full and there will be a \$51,170 draw down on CCWMG contributed capital. The end result being that the CCWMG will finish the 2025/26 year with \$135,455 contributed capital remaining.

Table 7: Forecast 2025/26 Income & Expenditure Summary

Forecast 2025/26 Income & Expenditure Summary Regional Waste Management Levy	
Forecast Opening CCWMG bank balance 01/07/2025	\$446,463
PLUS Income Received for 2025/26:	
Forecast 2025/26 levy funds received (@ \$9.55/t)	\$1,193,330
Forecast Interest Income	\$10,000
Annual Veolia Contribution (<i>in accordance with Project 3.6</i>)	\$25,000
Forecast Expense Recovery Income (<i>projects other WMGs and Councils contribute to</i>)	\$100,000
TOTAL INCOME:	\$1,774,793
LESS 2025/26 Expenditure:	
2025/26 CCWMG Projects	\$1,279,500
2024/25 Carry Forward Funds	\$259,838
2025/26 Expenses to be recovered	\$100,000
TOTAL EXPENDITURE:	\$1,639,338
Forecast closing CCWMG Waste Levy Account balance at 30/06/2026	\$135,455

7 CCWVG 10YR FINANCIAL PLAN

The CCWVG 10 Year Financial Plan will be reviewed to ensure alignment with the CCWVG *Strategic Plan* and the *TWRRS Strategy* when the five-year grant agreement is received (and funding beyond 2025/26 is agreed).