



Strategic Plan 2024–2027

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Supported by the Tasmanian
Government through the Waste
and Resource Recovery Board.



ACKNOWLEDGEMENT OF COUNTRY

TasWaste South acknowledges with deep respect the palawa people as the traditional owners and custodians of lutruwita / Tasmania. We recognise that the Tasmanian Aboriginal people belong to the oldest continuing culture in the world who have survived invasion and dispossession, and continue to maintain their identity, culture and rights. We pay our respect to elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today. As we add our efforts to caring for this amazing place we live in; we acknowledge that they cared for and protected country for thousands of years and continue to be the ongoing custodians of this land.

TasWaste South* is a Joint Authority established by the 12 Councils of Southern Tasmania. TasWaste South's primary role will be collaborate, coordinate and inform with a view to driving better waste outcomes and efficiencies for southern councils and communities. This inaugural strategic plan outlines the framework for TasWaste South's first three years of operation.

*Formerly the Southern Tasmanian Regional Waste Authority.

THE MEMBER COUNCILS ARE:

Brighton Council	Hobart City Council
Central Highlands Council	Huon Valley Council
Clarence City Council	Kingborough Council
Derwent Valley Council	Sorell Council
Glamorgan Spring Bay Council	Southern Midlands Council
Glenorchy City Council	Tasman Council

The Opportunity & Context

THE OPPORTUNITY

The establishment of TasWaste South (formerly Southern Tasmanian Regional Waste Authority) commenced in 2021 as a direct result of:

- impacts of China's decision to restrict the importing of recyclable material.
- decisions by the Australian Government to restrict the exporting of recyclables.
- the (then) contractor responsible for the processing of recyclables (SKM Industries Pty Ltd) in Southern Tasmania being placed into administration and the subsequent acquisition of SKM's assets by Cleanaway Pty Ltd.
- agreement (in December 2019) that Cleanaway Pty Ltd would accept the councils' recyclables for a period of 2-years. This arrangement allowed the councils in the southern region time to prepare and procure a new contract for the processing of recyclables whilst service continuity was maintained.

CONTEXT

In recent years, the Tasmanian Government has implemented a range of initiatives in relation to waste:

- It established the Tasmanian Waste and Resource Recovery Board;
- Introduced the waste levy;
- It released its first ever legislated statewide strategy in the Tasmanian Waste and Resource Recovery Strategy 2023-2026; and
- It has announced the pending introduction of a container refund scheme.

Against this backdrop, there is significant opportunity for greater coordination and alignment across councils and regions and this strategy intends to ensure that opportunity is recognised.

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CONSULTATION

A consultation processes was undertaken to inform the development of this strategic plan. The consultation process highlighted the importance of collaboration, coordination and information sharing in the development of waste management and resource recovery in Southern Tasmania. The key themes from the consultation included:

1. Product and packaging design
2. Future vision for sustainability within Tasmania
3. Industry and partner consultation and engagement
4. Opportunities for harmonisation, coordination and consistency across councils
5. Policy and advocacy
6. Community education
7. Regulation
8. Data
9. Strategies for specific waste categories



Our Purpose: Leading change and innovation in waste management and resource recovery

Strategic Pillars	Coordinating Activities	Building Relationships
The outcomes we are aiming for	Eliminating or reducing duplication across waste activities and delivering savings to the 12 southern councils.	Active engagement and relationships with all 12 southern councils.
	Consistency in waste service standards, policies and provision across southern councils.	Active engagement with private operators in the waste sector, research entities and key industries and producers of waste in southern Tasmania.
	Recognised as a critical central coordinating waste body for southern Tasmanian councils.	Strong, consistent and structural relationships with all other regional waste bodies in Tasmania, Southern Waste Solutions and the Tasmanian Waste and Resource Recovery Board.
	Optimised regional waste infrastructure for southern Tasmania.	Active partnerships with third parties for key objectives of TasWaste South.

Our strategic actions	Coordinating Activities	Building Relationships
2024/25 (Year 1)	1.1. Enable opportunities for whole of region kerbside collection contracts.	2.1 Develop a stakeholder engagement plan including key engagement periods.
	1.2 Obtain kerbside collection data and share to support evidence-based decisions.	2.2 Provide ongoing communication on the value and outcomes of TasWaste South activities to members and other stakeholders.
	1.3 Identify and share programs for councils to implement (e.g. mobile muster and drum muster, recycling walls, re-use programs,).	2.3 Develop key communication tools including a website, forums and newsletters.
	1.4 Coordinate and implement regional hazardous waste collection.	2.4 Develop the TasWaste South brand including logo and name.
	1.5 Commence planning for collection points for hard to recycle waste products.	
	1.6 Identify immediate infrastructure needs within the southern region.	
2025/27 (Years 2 & 3)	1.7. Develop a waste infrastructure plan for the southern region that also addresses carbon emissions.	2.5 Enter partnerships for key projects.
	1.8 Commence resource recovery coordination for specific waste items including a container deposit scheme.	2.6 Secure grant funding for southern region initiatives.
	1.9. Develop key data sets to populate a waste dashboard for southern region.	

Our internal governance priorities:

- 1. To develop a funding strategy to support the financial sustainability of TasWaste South including the attraction of grant funding.

ation in waste minimisation, across southern Tasmania.

Leading Change

Changing Waste Behaviours

Minimisation of waste to landfill and increase in appropriate diversion of materials into further productive use (e.g. circular economy).

Reduced waste contamination through kerbside collection.

Contributions to waste policy settings at the State and Federal level.

Reduction in littering and illegal waste dumping on public and private land.

Council procurement policies and mechanisms drive waste minimisation and diversion from landfill.

Delivery of public education on waste behaviours and consumer choices.

Leading Change

Changing Waste Behaviours

3.1 Provide guidance on the circular economy within procurement and tendering for Local Government.

4.1 Contribute to and implement the 'Rethink Waste' education strategy

3.2 Participate in Tasmanian Waste and Resource Recovery Board planning and regional forums.

4.2 Establish a litter management plan for region.

3.3 Engage with NRE and EPA on data collections strategies, enforcement and community reporting pathways.

4.3 Engage with Environment Protection Authority to explore joint initiatives addressing illegal littering.

3.4 Map existing waste activities and waste sector participants in southern Tasmania through a UTAS project.

4.4 Contribute to media reporting and editorials in relation to waste and the circular economy.

3.5 Share best practice examples from interstate and overseas.

3.6 Identify and develop strategies for specific waste categories including processing and pathways.

4.5 Consider digital options to deliver information to stakeholders.

3.7 Actively facilitate and support southern councils in reviewing waste infrastructure for the region.

4.6 Continue to influence positive behaviour change on emerging waste trends

3.8 Identify changes required to regulation and policy and actively advocate for change.

4.7 Coordinate efforts to harmonise local government bylaws related to waste.

3.9 Look at opportunities to provide grant or investment funding to third parties.

2. Ensuring the value proposition of TasWaste South is clear and communicated to key stakeholders and member councils.

3. Develop a resourcing plan for key actions under the business plan.


Our Strategic Framework

TasWaste
South



TasWaste South

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