

# Annual Plan & Budget

Cradle Coast Waste Management Group

2021/22

## DOCUMENT RECORD

Revision	Issued To	Issued Date	Reviewed	Approved
1	CCWMG GM's	19/05/2020	MG	CCWMG

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Cradle Coast Waste Management Group

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## EXECUTIVE SUMMARY

The Cradle Coast Waste Management Group (CCWMG) Strategic Plan 2017-2022 was ratified in June 2017 by the North West Councils participating in the voluntary waste levy. The Strategy includes key focus areas, Key Performance Indicators (KPIs) and annual actions targeted at working towards achieving the KPIs by 30<sup>th</sup> June 2022.

Funded by the voluntary levy of \$5.50 per tonne of waste delivered to Council owned landfills in North West Tasmania, this Annual Plan and Budget includes details on how the strategic actions will be implemented in 2021/22. It is estimated that \$422,468 of levy funds (plus \$365,879 of carried forward funds and \$1,800 of interest) would be available to implement the actions detailed in Table 1, 2 and 3, which equate to \$630,964.

At the time of writing this Annual Plan and Budget (AP&B) there is a proposed \$20 per tonne state-wide waste levy that's schedule for implementation in November 2021. It is proposed that a portion of the levy will be re-distributed back to the CCWMG for funding the projects detailed within this AP&B. The state-wide waste levy will replace the voluntary regional waste levy.

Projects have been classified as 'ongoing' (refer to Table 1), 'one-off' (refer to Table 2) or 'governance' (refer to Table 3). Ongoing projects are envisioned to continue at least into the following year, whilst one-off projects are those undertaken in the current year only. Governance relates to the additional reporting tasks carried out by the Cradle Coast Waste Services (CCWS), who provide project management expertise and project delivery for the projects detailed within this AP&B.

Where appropriate the CCWMG will receive a detailed "Scope of Works" outlining the proposed works to be undertaken for an activity/project, to review prior to issuing approval. This is to ensure that project outcomes will meet the Group's quality and cost expectations. In many projects the CCWMG works in collaboration with the Northern Tasmanian Waste Management Group (NTWMG) and the Southern Tasmania Waste Management Group (STWMG) to increase economies of scale and to share resources.

**Table 1: 2021/22 Ongoing Project Actions**

Ref #	Action	Action Summary	Strategic Plan Ref #
2.1	Illegal Dumping Database	Manage and annually report on the regional illegal dumping database.	6
2.2	Illegal Dumping Funding	Conduct one round of illegal dumping funding.	7
2.3	Recycling Bin Assessments	Undertake kerbside recycling bin assessments and contamination education across the region.	16
2.4	FOGO Education & Marketing	Undertake regional FOGO education and promotion as required.	2
2.5	Rethink Waste Website	Maintain and improve the Rethink Waste Website.	49
2.6	Education & Promotion – Year 5	Implement year 5 of the Tasmanian Waste Management Communications Plan.	47
2.7	Schools Program	Visit schools to provide waste education / presentations.	48
2.8	Public Events	Host an education stall at 2 public events and/or hold a free Repair Café event.	51
2.9	Sponsorship	Funding allocation for sponsorship of local community groups, individuals or events.	47
2.10	Household Battery Recycling	Fund a free household battery recycling program.	18
2.11	Fluoro Tube & Globe Recycling	Fund a free fluoro tube and globe recycling program.	14
2.12	E-waste Recycling	Fund a free e-waste recycling program.	20

Ref #	Action	Action Summary	Strategic Plan Ref #
2.13	Paint Recycling	Participate in the Paintback funded paint recycling program.	14
2.14	Tyre Subsidy	Provide a \$2/tyre subsidy for tyre recycling (up to 500 tyres per Council).	14

**Table 2: 2021/22 One-Off Project Actions**

Ref #	Action	Action Summary	Strategic Plan Ref #
3.1	Regional Transfer Station & Resource Recovery Centre Improvements	Assist in bringing WTS facilities up to best practice standards and/or prepare for the introduction of the state-wide waste levy.	13
3.2	Household Hazardous Waste Event	Conduct household hazardous waste collection event(s) for the region.	19
3.3	Landfill Waste Composition Audit	Undertake waste composition audits at Council owned landfills (or WTS) to determine target wastes for recovery.	17
3.4	Public Place Recycling Bin Subsidy	Provide a subsidy to CCWMG Councils to install public place waste and recycling bins.	N/A
3.5	Kerbside Recycling Contract	Tender for the regional co-mingled kerbside recycling collection and processing contract.	31
3.6	Strategic Plan Development	Develop a new five year Strategic Plan.	N/A
3.7	Allocation for Unknown	Funding allocation for resource recovery opportunities that arise during the year.	N/A

**Table 3: 2021/22 Governance Actions**

Ref #	Action	Action Summary
4.1	Regional Waste Data Quarterly Reporting	Provide the CCWMG with a quarterly regional waste data report.
4.2	2022/23 Annual Plan & Budget	Develop the CCWMG Annual Plan and Budget for 2022/23.
4.3	2020/21 Annual Report	Develop the CCWMG Annual Report for 2020/21.
4.4	Financial Reporting & Administration	Manage the CCWMG financials, generate financial reports and provide agenda/minutes for CCWMG Meetings.
4.5	Waste Governance	Transition into the new Waste Governance Model.
4.6	Regional Contract Management	Management of regional contracts including kerbside recycling, cardboard, green waste and other waste collection services.
4.7	DWM Project Management	Project manage the actions detailed in Table 1, 2 and 3.

The CCWMG is responsible for the implementation of the Strategy including overseeing the development and implementation of this AP&B.

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## GLOSSARY OF ABBREVIATIONS

AP&B	Annual Plan & Budget
BCC	Burnie City Council
CCA	Cradle Coast Authority
CEO	Chief Executive Officer
CCC	Central Coast Council
CHC	Circular Head Council
CCWMG	Cradle Coast Waste Management Group
CCWS	Cradle Coast Waste Services
DCC	Devonport City Council
DWM	Dulverton Waste Management
ERF	Emissions Reduction Fund
FOGO	Food Organics Garden Organics
KC	Kentish Council
KPI	Key Performance Indicator
LC	Latrobe Council
MRF	Materials Recycling Facility
MSW	Municipal Solid Waste
NSRF	National Stronger Regions Fund
NTWMG	Northern Tasmanian Waste Management Group
P&AM	Project & Administration Manager
RFQ	Request for Quote
STWMG	Southern Tasmania Waste Management Group
SP Ref	CCWMG Strategy 2017-2022 reference number
TOR	Terms of Reference
WGPC	Waste Governance Project Coordinator
WTS	Waste Transfer Station
WWC	Waratah Wynyard Council

# 1 INTRODUCTION

## 1.1 Cradle Coast Region

The Cradle Coast Waste Management Group (CCWMG) Strategic Plan 2017-2022 was ratified in June 2017 by the North West Councils participating in the voluntary waste levy. Participating Councils include: Burnie City (BCC), Central Coast (CCC), Circular Head (CHC), Devonport City (DCC), Kentish (KC), Latrobe (LC) and Waratah-Wynyard (WWC).

The CCWMG is governed by the Terms of Reference (TOR) which was adopted on the 14<sup>th</sup> of August 2020. The CCWMG membership consists of the General Managers from the participating Councils who are responsible for implementation of the Strategic Plan, including the development of this Annual Plan and Budget. The CCWMG representatives include:

- Sandra Ayton (Chair), CCC representative;
- Simon Overland, BCC representative;
- Scott Riley, CHC representative;
- Matthew Atkins, DCC representative;
- Gerald Monson, LC and KC representative; and
- Share Crawford, WWC representative.

CCWS, a consulting arm of the Dulverton Regional Waste Management Authority (DWM), providing administration, financial and project management support and waste expertise to the CCWMG.

The CCWMG's strategic vision is to:

*'Deliver a sustainable community in the Cradle Coast region of Tasmania by implementing strategies which minimise waste through increases in waste diversion and recovery.'*

The Strategy details four focus areas of the CCWMG:

1. **Waste diversion:** Diversion of materials from landfill to increase resource recovery, extend the life of existing landfills and reduce greenhouse gas emissions from waste.
2. **Regional planning & efficiencies:** Provide regional planning and coordination of waste infrastructure and services to provide improved resource recovery, delivering efficiencies and reducing costs of services/ waste infrastructure.
3. **Partnerships:** Maintain partnerships with government, planning authorities and the three waste regions to shape waste management policies and regulation to influence future regulatory requirements and identify programs and infrastructure best delivered with a state-wide approach.
4. **Community engagement:** Work with the community and industry, through education and feedback, to encourage waste avoidance and reuse to improve the use of existing and future services.

The CCWMG has also set measurable and achievable objectives within the Strategy which will allow the CCWMG and member councils to track their progress over the 5-year plan. The objectives take the form of Key Performance Indicators (KPIs), which include:

1. By 2022, divert 50% of all MSW from local government landfill facilities across the region.
2. By 2022, increase the proportion of recycling bin receiving a pass mark as part of the recycling bin assessments to 90% across the region (based on the 2015-16 assessment pass rate of 81%).

3. By 2022, reduce incidents of illegal dumping at hotspot sites by 25% across the region (upon first establishing baseline data from council reports).
4. By 2022, member councils to be collecting and reporting a standardised set (for material types, units, etc.) of data in relation to waste and resource recovery activities.

This Annual Plan and Budget details actions that incorporate the focus areas and will assist the CCWVG in meeting the KPIs.

## 2 ONGOING PROGRAMS

The following subsections detail programs that are planned to continue beyond the 2021/22 financial year, subject to the approval of the CCWVG as part of the Annual Plan and Budget Process.

### 2.1 Illegal Dumping Database (SP Ref/6)

**Manage and annually report on the regional illegal dumping database.**

A regional illegal dumping database was developed by the CCWVG on the Rethink Waste website in June 2014, to provide local land owners and managers an avenue to report illegal dumping incidents.

In 2019 the Environmental Protection Authority (EPA) released a state-wide illegal dumping database, which accepts reports from both land owners and members of the public. The reporting capabilities of this database are being refined and until the CCWVG are able to extract relevant data for analysis, reporting of illegal dumping incidents into the regional database will continue, with the collected data able to be provided to the EPA upon request.

DWM will report annually on the data captured, to the CCWVG.

### 2.2 Illegal Dumping Funding (SP Ref/7)

**Conduct one round of illegal dumping funding.**

The CCWVG are continuing the focus on illegal dumping, with funding available for Council projects targeted at addressing the issue.

One round of funding will be carried out, giving Councils the opportunity to apply for illegal dumping clean up assistance, signage, CCTV and any other relevant project initiatives. Priority will be given to applicants who are actively utilising the regional illegal dumping database to report incidents. Successful applicants will be provided with a report template to complete. The reports enable the CCWVG to assess funding effectiveness.

Where possible the CCWVG will continue to work with relevant Tasmanian Government departments, to support the development of a state wide approach to illegal dumping.

### 2.3 Recycling Bin Assessments (SP Ref/16)

**Undertake residential recycling bin assessments and contamination education across the region.**

The CCWVG are continuing to work towards (and are aiming to exceed) the KPI target of increasing pass results to 90%, by carrying out another round of recycling bin assessments and education.

Similar to previous years, DWM will work with Veolia to select a mixture of previously assessed and new areas (where possible) to conduct the bin assessments, with a target of at least two consecutive visits at each location. Data will be captured regarding the types of contaminants appearing in the kerbside bins and one-on-one education will be provided to residents about their recycling habits.

\$5,000 has been allocated for DWM to undertake a comprehensive data analysis and to generate a final report which will detail the following:

- Results of the assessment;
- Comparison with previously assessed areas;

- The effects the communication campaign may have had on bin contamination; and
- Recommendations for a targeted behaviour change media campaign in 2021/22.

\$5,000 has also been allocated for the implementation and management of an education/notification campaign. Further education, targeting key contamination issues identified in the 2020/21 assessment report, has been incorporated in the State-wide Education and Promotion project.

## 2.4 FOGO Education & Marketing (SP Ref/2)

**Undertake regional FOGO education and promotion as required**

The CCWVG will continue to focus on implementing a FOGO collection across the region. An allowance has been made available to carry out community consultation and education as required.

## 2.5 Rethink Waste Website (SP Ref/49)

**Maintain and improve the Rethink Waste Website**

Coordinate with member councils and other regions as required to provide consistent updates and improvements to the Rethinkwaste.com.au website.

This may include:

- An annual update of information on Council pages;
- Addition/updating of photos and images being displayed;
- Improvements to access of information and usability; and
- Annual hosting and photo library fee.

## 2.6 Education & Promotion – Year 5 (SP Ref/47)

**Implement year 5 of the Tasmanian Waste Management Communications Plan 2017/22.**

In collaboration with the NTWVG and WSS, implement the waste education and promotion activities in accordance with Year 5 of the Tasmanian Waste Management Communications Plan 2017/22 and assist in the development of the Tasmanian Waste Management Communications Plan 2022/23 – 2026/27.

## 2.7 Schools Program (SP Ref/48)

**Visit schools to provide waste education / presentations.**

Continue to work with schools to undertake waste education presentations. Should the opportunity arise, attend school events to maximise impact and coverage (e.g. Kids4Kids). The presentation will focus on correct kerbside recycling habits and encouraging the children to think about the correct bin for their waste items and other relevant waste reduction initiatives as they arise.

## 2.8 Public Events (SP Ref/51)

**Host an education stall at 2 public events and/or hold a free Repair Café event.**

Attend at least two events to promote good waste management practices and to provide waste related community education and/or hold a free 'Repair Café' event for the region, where residents can bring along selected items to learn how to repair and repurpose.

If required, collateral (banners, brochures, signs, handouts etc.) and marketing will be developed for display and/or distribution.

## 2.9 Sponsorship (SP Ref/47)

**Funding allocation for sponsorship of local community groups, individuals or events.**

Sponsorship requests must be made in writing to the CCWS. Requests will be assessed against the criteria detailed within the CCWVG Sponsorship Process & Criteria Procedure and the DWM Sponsorship & Donation Policy.

## 2.10 Household Battery Recycling (SP Ref/18)

**Fund a free household battery recycling program.**

The CCWVG will continue to fund a free household battery recycling program, with drop off points available at Council offices and WTS. This service will be promoted as part of the Education and Promotion project initiatives (Project 2.6) as required.

## 2.11 Fluoro Tube & Globe Recycling (SP Ref/14)

**Fund a free fluoro tube and globe recycling program.**

The CCWVG will continue to fund a free fluoro tube and globe recycling program, with drop off points available at each WTS. This service will be promoted as part of the Education and Promotion project initiatives (Project 2.6) as required.

## 2.12 E-waste Recycling (SP Ref/20)

**Fund a free E-Waste recycling program.**

The CCWVG are funding a free e-waste recycling program, with drop off points available at each WTS. This service will be promoted as part of the Education and Promotion project initiatives (Project 2.6) as required.

### **2.13 Paint Recycling** (SP Ref/14)

**Participate in the Paintback funded paint recycling program.**

In June 2019 DWM, on behalf of the CCWVG, entered into an arrangement with Paintback for a free paint recycling service across the region, with drop off points available at each WTS. This service will be promoted as part of the Education and Promotion project initiatives (Project 2.6) as required.

### **2.14 Tyre Subsidy** (SP Ref/14)

**Provide a \$2/tyre subsidy for tyre recycling (up to 500 tyres per Council)**

The CCWVG will provide a \$2/tire subsidy for Councils who utilise the tyre recycling service provided by Tyrecycle, located in Southern Tasmania. The subsidy is applicable for up to 500 tyres per Council.

### 3 ONE-OFF PROJECTS FOR 2021/22

The following subsections detail one-off projects that will be completed within the 2021/22 financial year.

#### 3.1 Regional WTS & RRC Improvements (SP Ref/13)

**Assist in bringing facilities up to best practice standards and/or prepare for the introduction of a state-wide waste levy**

The CCWVG will conduct one round of funding for Councils to apply for assistance to improve their WTS / Resource Recovery Centres (RRC) in line with the Transfer Station Best Practice Guidelines and/or to prepare for the introduction of a state-wide waste levy.

Councils are encouraged to apply for funding which addresses issues raised in the Cradle Coast Transfer Station Audit Report, however other relevant initiatives which improve the safety, usability, reduction of waste to landfill and/or environmental impact of the WTS will also be considered.

#### 3.2 Household Hazardous Waste Event (SP Ref/19)

**Conduct a household hazardous waste collection event(s) for the region.**

Household hazardous waste is a broad term used to describe household chemicals and other household generated waste items that are hazardous to dispose of into landfill.

The CCWVG have targeted various hazardous wastes over the years, successfully implementing ongoing collection and recycling of paint, batteries, e-waste, fluoro globes and tubes. Residents also have access to the National ChemClear program which provides free disposal of agricultural and veterinary chemicals that meet certain criteria and contain a drumMASTER or ChemClear eligible logo on the container. Agricultural and veterinary chemicals that do not meet the criteria may also be disposed on under this service but could attract a fee.

In 2020/21 a household hazardous waste collection event was held at BCC, DCC, CHC and KC, a total of 1,332 litres of hazardous waste was diverted from landfill and/or being incorrectly disposed of into the environment.

Funding has been allocated to conduct more events to provide residents with a free disposal option for flammable, toxic and corrosive chemicals that currently do not have a safe disposal avenue. This project will be supported by an awareness and education campaign.

#### 3.3 Landfill Waste Composition Audit (SP Ref/17)

**Undertake waste composition audits at Council owned landfills (or WTS) to determine target wastes for recovery.**

In 2014 the CCWVG and NTWVG conducted a kerbside waste audit on a selection of properties from each Municipality across the North and North West of Tasmania. This audit provided a good snapshot of the types of waste generated by households.

In 2017 the CCWVG conducted an audit of the waste collected at regional WTS, to quantify and characterise the composition of waste that is being sent to landfill. The audit provided a good snapshot of the types of waste items being sent to landfill from WTS and provided a baseline for the CCWVG Strategic Plan 2017 – 2022.

To further understand the types of wastes going to landfill, a waste composition audit will be carried out (if possible in collaboration with the NTWVG and/or STWVG) on waste received at either a selection of WTS

across the region and/or Council owned landfills. This audit will enable the CCWVG to measure its performance against the current Strategic Plan's objectives and will provide a benchmarks prior to the implementation of the CCWVG 5 Year Strategy 2022/23 – 2026/27. It will also assist Councils to understand target areas for diverting waste from landfill, to minimise the impact of the proposed state-wide waste levy.

### 3.4 Public Place Recycling Bins Subsidy

**Funding allocation for resource recovery opportunities that arise during the year.**

The two year Public Place Recycling Grant Applications closed on the 31<sup>st</sup> July 2020, providing Councils with the opportunity to apply for funding to assist with the implementation of public place waste and recycling bins in 2020/21 and 2021/22. As Councils are at different stages of their public place recycling journey, the funding could be used to develop or evaluate new or current services/sites and/or for the purchase of public place recycling infrastructure.

All Councils made a submission for either one or both years and the following funding was awarded to assist with the implementation of the following projects in 2021/22:

- BCC: Bin installation, surrounds and advertising;
- CCC: Bin purchase, installation of bin slabs, collection and emptying of bins;
- CHC: Undertake public place recycling audit;
- DCC: NIL (funding only applied for in 2020/21)
- KC: Purchase & installation of public place recycling bins;
- LC: Purchase & installation of public place recycling bins; and
- WWC: Undertake public place recycling audit.

### 3.5 Kerbside Recycling Contract (SP Ref/31)

**Tender for the regional co-mingled kerbside recycling collection and processing contact.**

The current kerbside co-mingled recycling contract with Veolia Environmental Services is due to expire on the 19<sup>th</sup> September 2024.

In April 2021 DWM engaged a waste consulting expert and probity advisor and commenced an Expression of Interest and Tender process. This work will continue into 2021/22, with a contract to be awarded prior to Christmas, allowing sufficient time for the successful contractor to be ready for commencement in September 2024.

### 3.6 Strategic Plan Development

**Develop a new five year Strategic Plan for 2022/23 – 2026/27.**

The Cradle Coast Waste Management 5 Year Strategy 2017 – 2022 is due to expire on the 30<sup>th</sup> June 2022 and planning for a new five year Strategic Plan commenced in April 2021.

Development of the new strategy will include a review of policy and regulatory announcements made by various levels of Government and Government Agencies including the draft Waste and Resource Recovery Bill, the Draft Tasmanian Action Plan and proposed Container Refund Scheme (CRS). Consultation and workshops with member Councils and other regional waste groups will also be undertaken.

The new Strategy will build on the last five years of successful implementation of actions, continuing the momentum to further deliver progress in waste management in the region.

### 3.7 Allocation for Unknown

**Funding allocation for resource recovery opportunities that arise during the year.**

In order to allow agile decision making when resource recovery opportunities present themselves, an allowance has been made for projects which fit the CCWVG objectives.

## **4 GOVERNANCE ACTIONS 2021/22**

In addition to the actions detailed under Section 2 and 3, CCWS will also undertake the following tasks:

### **4.1 Regional Waste Data Collection Reporting**

Councils are responsible for ensuring that waste data is entered into the portal in a timely manner. CCWS will generate quarterly reports for the CCWMG using the available data.

### **4.2 2022/23 Annual Plan & Budget**

CCWS will develop the 2022/23 Annual Plan & Budget for approval by the CCWMG.

### **4.3 2020/21 Annual Report**

CCWS will develop the 2020/21 Annual Report (which will then be professionally designed) for approval by the CCWMG.

### **4.4 Financial Reporting**

CCWS will manage the CCWMG financials and provide the CCWMG with financial reports as requested, otherwise at each meeting.

### **4.5 Waste Governance**

Assist with the transition into the new Waste Governance Model, including the costs associated with developing an agreement. Funding will be allocated and utilised as required.

### **4.6 Regional Contract Management**

CCWS will continue to manage the regional contracts on behalf of the CCWMG.

### **4.7 DWM Project Management**

CCWS will continue to manage the Ongoing, One-Off and Governance actions detailed in the above summaries and also maintain the CCWMG Reports and Resources List.

## 5 FINANCIALS

The closing balance of the Cradle Coast Authority managed Regional Waste Management Levy account as forecast for 30 June 2021 is outlined in Table 4.

Table 4: Forecast 2020/21 Closing Balance

<b>Forecast 2020/21 Closing Balance Regional Waste Management Levy</b>	
CCWVG Waste Levy Account balance as at 31/03/2021	\$458,283
Additional forecast expenditure from 01/04/2021 to 30/06/2021	(\$265,443)
Additional forecast waste levy income from 01/04/2021 to 30/06/2021	\$114,268
<b>Forecast closing CCWVG Waste Levy Account balance at 30/06/2021</b>	<b>\$365,879</b>

Table 5 displays the forecast income and expenditure for the 2021/22 financial year.

Table 5: Forecast 2021/22 Income & Expenditure Summary

<b>Forecast 2021/22 Income &amp; Expenditure Summary Regional Waste Management Levy</b>	
Forecast closing CCWVG Waste Levy Account balance 30/06/2021	\$365,879
Forecast 2021/22 levy funds received (@ \$5.50/t)	\$422,468
Forecast Interest Income	\$1,800
Forecast Expense Recovery Income ( <i>projects the NTWVG, WSS and Councils contribute to</i> )	\$94,110
<b>Total Income</b>	<b>\$884,257</b>
2021/22 Projects & Activities	\$630,964
Expenses to be recovered ( <i>expenses incurred for projects that the NTWVG, WSS and Councils contribute to</i> )	\$94,110
<b>Total Expenditure</b>	<b>\$725,074</b>
<b>Forecast closing CCWVG Waste Management Levy Account balance 30/06/2022</b>	<b>\$159,183</b>

## 6 CCWVG 10 YR FINANCIAL PLAN (5 YR EXCERPT SUMMARY)

The full CCWVG 10 Year Financial Plan (10YFP) is located under Appendix 1. Table 6 provides a summary of the Assumptions, Income and Expenditure forecasts within the 10YFP over the next five years. It must be noted that this plan is subject to change as circumstances change and all projects detailed within the 10YFP are required to be considered as part of the relevant Annual Plan and Budget process.

Table 6: 5 Year Excerpt from the CCWVG 10 Year Financial Plan

<b>Assumptions:</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
<b>Total Levy Amount/t:</b>	\$ 5.50	\$ 6.00	\$ 7.00	\$ 7.50	\$ 8.00
<b>Estimated Total Waste Tonnes:</b>	101,306	97,861	98,934	99,312	99,697
<b>Diversion Rate:</b>	24.2%	40.3%	40.4%	40.6%	40.9%
<b>Landfill Waste (Tonnes):</b>	<b>76,812</b>	<b>58,400</b>	<b>58,960</b>	<b>58,960</b>	<b>58,960</b>
<b>Income Forecasts:</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
<b>Opening Balance:</b>	\$ 365,879	\$ 159,183	\$ 8,740	\$ 37,411	\$ 34,312
Waste Levy Income:	\$ 422,468	\$ 350,400	\$ 412,720	\$ 442,200	\$ 471,680
Interest Income:	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
Expense Recovery Income:	\$ 94,110	\$ 74,771	\$ 76,472	\$ 78,101	\$ 79,770
<b>Total Income:</b>	<b>\$ 884,257</b>	<b>\$ 586,154</b>	<b>\$ 499,732</b>	<b>\$ 559,512</b>	<b>\$ 587,561</b>
<b>Expenditure Forecasts:</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
<b>Ongoing Projects Total:</b>	\$ 236,158	\$ 355,904	\$ 268,734	\$ 334,492	\$ 262,545
<b>One Off Projects Total:</b>	\$ 287,015	\$ 60,000	\$ 79,457	\$ 74,008	\$ 50,000
<b>Governance Total:</b>	\$ 107,791	\$ 161,510	\$ 114,130	\$ 116,700	\$ 119,334
<i>Expenses to be Recovered: (from NTWVG STWVG and Councils)</i>	\$ 94,110	\$ 74,771	\$ 76,472	\$ 78,101	\$ 79,770
<b>Total Expenditure:</b>	<b>\$ 725,074</b>	<b>\$ 577,414</b>	<b>\$ 462,321</b>	<b>\$ 525,200</b>	<b>\$ 431,879</b>
<b>Net Position:</b>	<b>\$ 159,183</b>	<b>\$ 8,740</b>	<b>\$ 37,411</b>	<b>\$ 34,312</b>	<b>\$ 155,682</b>